

MAKE IN INDIA: DEFENCE AND AEROSPACE RUNWAY TO A BILLION OPPORTUNITIES

Madrid, Spain – 6th July 2023

India's March Towards Amrit Kaal

Fastest Growing Large Economy

Your Investment Destination, Your Partner in Growth

Parameters



Economy

- 5th Largest economy (\$3.75Tn); jumped 6 positions
- Growth Rate 7.2% (FY22-23)

FDI

•Annual FDI doubled in last 8 years, \$35 Bn to \$92 Bn in a decade



Exports



•500x rise in total exports; highest ever exports of \$760 Bn in 2022-23

Human Capital

•2nd largest working population of 522 Mn with median age ~29 years



Rankings

↑ 79 places
Ease of Doing Business
Ranking 2020 #63
(since 2014)

↑ 41 Places
Global Innovation Index
2022 #40 (since 2015)

↑ 6 Places
World Competitiveness
Index 2022 #37
Sharpest Rise among all
Asian Economies since
2021

Doing Business in India: Reforms





Corporate Tax

Reduced from 34% to 25% to boost manufacturing; 15% for new units



Labour Reforms

Merged 29 central labor laws into 4 codes providing flexibility in hiring and retrenchment.



Project Development Cells

29 Project Development Cells constituted across Central Ministries to facilitate investors



Custom Bonded Warehouse

Import duty exempt on inputs and capital goods if final goods are earmarked for exports



Compliance Reduction

>39,000 compliances reduced as of 30th May 2023



Remissions of Duties and Taxes on Exported Products

Reimburses taxes & duties incurred by exporters

Defence Sector: An Overview





ARMED FORCES

- 2nd largest armed forces defending 7,517 km coastline, 15,200 km land borders
- 1.3 Mn active personnel



MILITARY MODERNIZATION

- US\$ 19.87 Bn for capital expenditure (2023-24),
- **57%** increase in capital outlay allocation from 2019-20.



74% Automatic Route; **100%** Govt. Route



DEFENCE BUDGET

• US\$ 55.65 Bn (2023-24)



PRODUCTION

- **US\$ 11.7 Bn** (2021-22)
- Target **US\$ 25 Bn** by 2025



EXPORTS

- **\$1.9 Bn** worth of exports (2022-23)
- Exports to 75+ countries
- Increase by 8 times



OFFSETS

30% offset requirement for procurement of equipment in excess of **US\$ 307.69 Mn**



INDUSTRIAL LICENSING

- Defence Product List rationalised
- Validity extended from 3 to 15
 years



India's Self Reliance Index





- Increasing levels of self-reliance in Defence production
- 84% of the total acquisition orders for FY 2022-23 of the Indian Army are with Indian firms

Under Atmanirbhar Bharat

- 411 Weapons & Equipment and 4000+ Major LRUs/ Sub-system/ sub-assemblies to be manufactured domestically.
- 18 Major platforms announced for Design and Development under Make-I, Make-II, iDEX and SPV
- Under the Budget 2023-24, R&D budget has witnessed a 7.2% increase since last year.
- 93% enhancement in budget allocation for iDEX to foster innovation and Defence industrial ecosystem.



Progress Made by DPSUs

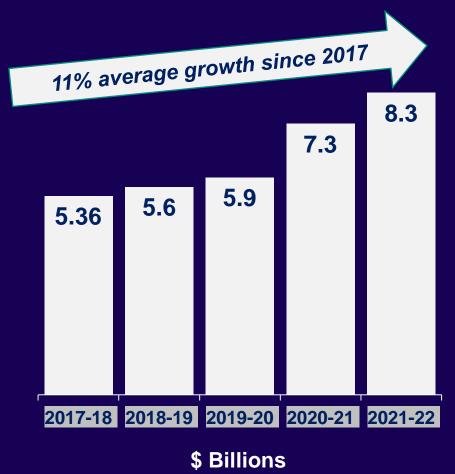


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Defence Public Sector Undertakings

~\$8.3Bn

Value of production (2021-22)



Product Range

- Artillery guns, surface-to-air weapon systems, strategic weapons, launchers, torpedos, decoys and missiles
- Missile destroyers, stealth frigates and Scorpene submarines, warships, landing craft utility, warfare corvettes
- Avionics, weapons systems, electronic warfare and naval systems, radars, etc.
- Multi-role fighters, Hawk advanced jet trainer, light combat aircraft (LCA), light transport aircraft, helicopters, etc.

































Aerospace & Defence Manufacturing



Air Platforms

Fixed-Wing & Rotary Platforms



LCH

- HAL
- **Light Combat Helicopter**
- **Service ceiling of 21,000** ft (deployed in Ladakh)
- Requirement of 160+ platforms (IAF, IA)

ALH DHRUV

- HAL
- In service with IAF, IA, IN
- 300+ produced
- Suited for high altitude operations
- **Operated by Nepal, Mauritius, Maldives**



LCA TEJAS

- HAL
- 4.5 Gen. Light Combat **Aircraft**
- 120+ order for IAF
- 60% indigenization (75.5% by no. of line replaceable units)



- HAL
- **Basic trainer aircraft for Stage-1 IAF pilot** training
- IAF to procure 106 HTT-40 aircrafts



Thrust on Private Sector Participation



599

Licenses issued

45

Joint ventures with Foreign companies

\$2.43Bn

Value of production (2021-22)

15 Yrs

Validity of Industrial License Increased

14000+

Defence MSMEs

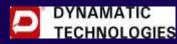
Product Range

- Electronic Warfare systems, Radars and avionics systems, communication systems
- Optical goods, navigational instruments, night vision devices
- Logistic vehicles
- Rocket launchers, sensors, simulators, Ammunition hardware, Mechanical Fuses
- Protection equipment, safety and ballistic products

































Major Exports



Development of integrated systems, aero structures, spares & component exports





Components, Structures & Assemblies

- Sole producer for AH-64 Apache fuselages (Tata-Boeing)
- Delivered 100+ C-130J Super Hercules Empennage (Tata-Lockheed)
- Aft Pylon Assembly and Cargo Ramp Assembly for Boeing Chinook CH-47F (Dynamatic)
- Shipset of Single Aisle Flap-Track-Beam Assemblies for Airbus A318, A319, A320 & A321 (Dynamatic)
- Major Airframe Assemblies for Bell 407 choppers (Dynamatic)

Aerostructures





- Airbus A320 Forward Passenger Doors
- Boeing 777 Uplock Box Assembly
- Boeing 737 Freighter Conversion Kits
- Boeing F/A 18 Gun Bay Door
- Boeing P-8 I Weapon Doors
 & Tailcone
- Eurocopter Ecureuil composites





Startup Ecosystem



190 Contracts Extended

Budgetary Support of USD 61M (2025-26)
Additional support of USD 14M given in 2023 budget



Innovations for Defence Excellence:

- Fostering innovation and development in the A&D Sector through funding of startups
- Grants worth USD 28 M sanctioned.

164 Technologies being indigenized

~USD 31M funds sanctioned



Technology Development Fund:

- Scheme for funding MSMEs & Startups to indigenize cutting-edge defence technologies
- 1906 experts and 5294 companies engaged
- Enhancement of funding under TDF up to Rs 50 crore per project from June 2022

Defence Industrial Corridors



CONDUCIVE POLICY ENVIRONMENT

ENABLING INFRASTRUCTURE **EXISTING ECOSYSTEM** IN THE STATE

Tamil Nadu Corridor

- 53 MoUs worth US\$1.46 Bn signed (2022)
- **US\$477 Mn invested**



Uttar Pradesh Corridor

- 107 MoUs worth US\$1.5 Bn signed (2022)
- **US\$302 Mn invested**





State – Level Incentives



Capital Subsidy

Incentives on capital expenditure such as plant & machinery



Environmental Infrastructure & Renewable Energy

Incentives given over and above to promote sustainability measures



Interest Subsidy

Reimbursement on interest paid for bank loans utilized for capital investment



Employment Subsidy

Incentives given to generate jobs via reimbursements and transfers



Power Subsidy

Rebate on power consumption; Exemption on electricity duty



Skill Development Subsidy

Reimbursement of cost involved in skill upgradation & training of workforce



Land Subsidy

Concession on Industrial land; Reimbursement on stamp duty



Investment Subsidy

Reimbursement on state level goods and services taxes

Customized/Higher Incentives for Mega Investment/Anchor Units/Thrust Sector Units

Focus Areas



Aero Engine Complex

- Manufacturing of aero platform such as Light Combat Aircraft, Advance Light Helicopter, Light Combat Helicopter, Light Utility Helicopter and Dornier
- Establishing an Aero Engine Complex for civil and military applications

Maintenance, Repair & Overhaul

- Favourable tax regime
 - GST rate reduced from 18% to 5% with full input tax credit
 - MRO services provided to foreign recipient in India treated as export
- Convergence between Civil and Military MRO

Critical Technologies & Materials

- Co-development and Co-production
- Development of R&D strategies

Opportunities in the Defence Sector



1

Armed Forces Modernization

- Government to spend US\$ 130 billion for fleet modernization in the next 7-8 years
- Modernization drive covered under the 10year Integrated Capability Development Plan



2

Indian Army

- Field Artillery Rationalization Plan 1,580 towed guns, 100 tracked guns and 145 ultralight howitzers required
- Infantry modernization- 7.5 L assault rifles,
 3.65 L, close quarter battle carbine, and
 40,000 light machine guns required.
- Future Infantry Soldier as a System (F-INSAS) to transform the Indian soldier into a 'next-gen self-contained fighting machine'.
- Future Ready Combat Vehicle Program requirement of ~1700 modern tank platforms under strategic partnership.
- Requirement of 350 light weight, mobile, tactical platform (Light Tanks) for high altitude and marginal terrain.

Opportunities in the Defence Sector



Indian Airforce

- Multi-Role Fighter Aircraft Acquisition 110
 aircrafts required under Make in India initiative.
- Light Utility Helicopter acquisitions for the Indian Army and Air Force.
- 108 Basic Trainer Aircrafts required (Stage-1 training for IAF)



Indian Airforce

- Light Combat Aircraft (LCA) Acquisition: 6
 Squadrons of LCA Mk2 for IAF
- Light Combat Helicopters (LCH)
 Acquisition Limited Series Production
 (LSP) of 15 LCH (10 for IAF & 5 for Indian Army).
- Advanced Medium Combat Aircraft
 Acquisition (AMCA)- over 100 aircrafts
 required.

Opportunities in the Defence Sector



4

Indian Navy

Indian Naval Indigenization Plan (2015-2030):

- Construction of warships and submarines at Indian shipyards.
- Indigenous Aircraft Carrier 02
- Project 75(I): 6 Advanced Conventional Submarines with Air Independent Propulsion (AIP).
- Precision Guidance Munition
- Unmanned Underwater Platform
- 60 Utility Helicopters (Medium) Acquisition
- 45 Twin Engine Deck Based Fighter Acquisition
- Tri Service requirement of MALE RPAs
- 12,480 Sonobuoys required every year
- MLU of MIG 29K
- Sustainability of Seaking Helicopter

5

Revamp Opportunities

- Identification and risk mitigation for parts, spares and equipment.
- Focus on skilling people, software for service extension etc.



ONE-STOP SHOP FOR INVESTORS



GOVERNMENT

Centre / States

Foreign Missions / Agencies



INDUSTRY

Associations / Corporates

Professional Advisors /
Academia

Awareness & Engagement

Business Advisory

Strategy & Implementation

Investor Aftercare

Long term partnership

Opportunity Assessment Partner / Location Search Market Strategy Regulatory Clearances Policy Guidance

Issue Redressal

Continuous Engagements





UNITED NATIONS UNCTAD





2016, 2017, 2018, 2019

2016, 2018, 2020

2018, 2019, 2020

2016

INVEST INDIA: END-TO-END FACILITATION

PRE-INVESTMENT STAGE

FDI policy advisory

Policy / Regulatory advisory

Location assessment

Industry Opportunity
Assessment

Subsidy / Incentive advisory

INVESTMENT EXECUTION

JV and Strategic Partner Search

Land/Site identification

License/Compliance advisory

Corporate and Industry
Introductions

Entry route procedure advisory

AFTERCARE SERVICES

Policy Impact analysis

Grievance support

Support for delays in approvals and company incorporation

Advisory support for expansion

Safran Group | France | Defence & Aerospace|Greenfield

Manufacturing Facility; Actual USD 250 Mn (INR 1,873 Crores); 660 jobs

Project Summary Details

- Indicative Investment: USD 250 Mn by 2025
- Actual Investment: USD 21 Mn
- Indicative Employment: 660
- Actual Employment: 250

Project Description

Invest India is working with Safran Group across 4 projects:

Project 1 (executed):

•SEP Electrical Harness manufacturing facility in Hyderabad, Telangana (Phase 1 Investment: \$10 M)

Project 2 (executed):

•SAE facility to produce rotating seals that will be used in the new generation of LEAP aircraft engines (Investment: \$41 M)

Project 3 (planning):

•Safran MRO project for LEAP aircraft engines is currently being planned (Investment: \$ 150 M)

Project 4 (planning):

•Safran is evaluating setting up of a facility to produce engine components in India for commercial and military helicopters (Investment: \$51 M)

Support Provided:

Business Advisory/ Facilitation:

- Provided advisory on the industrial license process and offsets
- Worked with the Telangana state government for incentives that Safran will receive for the project
- Facilitated participation of CEO Safran in a roundtable chaired by Raksha Mantri to discuss offsets and the A & D roadmap
- Expediting the approval for the 'Indcorporation Certificate' for registering the company for the Safran MRO project.
- Site Visits: Invest India conducted site visits to Goa, Karnataka, Gujarat, Maharashtra & Telangana
- Customized India opportunity pitch report created including -Market entry opportunities, supply chain & logistics, competition matrix, and location assessment
- Customs duty advisory: Clarifications on import and export duty for products such as coaxial cables
- Regulatory (FDI and offset) clarifications

Outcome

SEP Project (Sep' 17-Mar' 18):

- 'Mega Project' status extended by Telangana government
- Offsets Clarification received from MoD
- Industrial License clarification received from MoD & DPIIT
- Skilling incentives secured from Gujarat and Telangana
- Safran announced the opening of their factory during the visit of the French President to India

SAE Project (Dec' 18 -Mar' 19):

- IL clarification from DPIIT & MoD
- Offsets clarification from MoD
- Confirmation of incentives from Telangana State Govt.

*Hyderabad has become the Asia-Pacific hub for Safran 19

GKN Aerospace | United Kingdom | Defence & Aerospace | Greenfield



New India: The Makers (GKN Fokker Elmo) - YouTube



THANK YOU

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